

Mission Springs Water District FY 2021-22 Budget Report - Adopted



Mission Statement

Mission Springs Water District has one simple mission:
Provide, protect, and preserve our most valuable
resource ... water.

Board of Directors



Russ Martin, Vice President



Nancy Wright, President



Randy Duncan, Director



Steve Grasha, Director



Ivan Sewell, Director



66575 Second Street, Desert Hot Springs, CA 92240 www.mswd.org • p 760.329.5169 • f 760.329.2482

June 21, 2021

To the Board of Directors:

The past year has been unprecedented, with our region and the world dealing with the COVID-19 pandemic. In the midst of such challenging times, I am encouraged by the way I see people joining to support one another. Stepping up to help each other – as neighbors, friends and residents – is what sets the foundation of a robust and resilient community.

Mission Springs Water District is proud to be part of such a vibrant, strong community. And we are honored to support our neighbors as we face the challenge of COVID-19, together. With the state reopening, MSWD remains dedicated to serving our customers and providing safe, reliable, great-tasting water and uninterrupted service.

Water and wastewater services are essential to everyday life. The COVID-19 pandemic has taught the MSWD team that we can tackle many obstacles, while helping our customers and building partnerships. When customers were struggling to pay their bills, MSWD temporarily suspended water shutoffs due to non-payment. We worked together with United Way of the Desert to double MSWD's contribution to the Help2Others program and provided residents a list of local resources for additional assistance.

Recognizing the importance of making sound financial decisions, we operated on a balanced budget in 2020 with no new revenue growth, focusing on the critical and essential services required to continue uninterrupted water delivery and wastewater treatment. This year, the District's budget will support activities vital to ensuring a dependable water supply, including system maintenance and upgrade projects.

Through it all, two things have remained steady: Our dedication to you, the customer, and the delivery of water on which our community relies. As part of that commitment, we work to keep costs as low as possible while safeguarding our water resources. Without proper groundwater protection, our expenses could double. Our Groundwater Quality Protection Program preserves the local supply by ensuring septic tanks do not contaminate groundwater. This is vital, with 100% of our water drawn from local aquifers. Over the last three decades, MSWD has secured nearly \$30 million in grants that, matched with local participation, have resulted in the largest groundwater protection project in the Coachella Valley.

Water, the Jewel of the Desert – Treasure It!

Mission Springs Water District is a Groundwater Guardian Affiliate



This report details our commitment to water safety and demonstrates our vigilance in meeting all state and federal regulations. I am happy to report that we continue to have some of the finest, award-winning water in the world.

My hat is off to my staff for being flexible with this new normal, and for remaining efficient and effective in service to MSWD and its customers. Water and wastewater remain a 24-7 business and our essential public health team remains vigilant and committed to their task of providing, protecting, and preserving our most valuable resource – water.



Budget Summary

The operating budget for Fiscal Year 2022 (FY2022) is \$18.6 million. There is an additional \$33.6 million in capital improvements proposed which equals a total budget of \$52.2 million. This is a significant increase in total budget expenses when compared to FY2021 due primarily to the anticipated construction of the Regional Water Reclamation Facility.

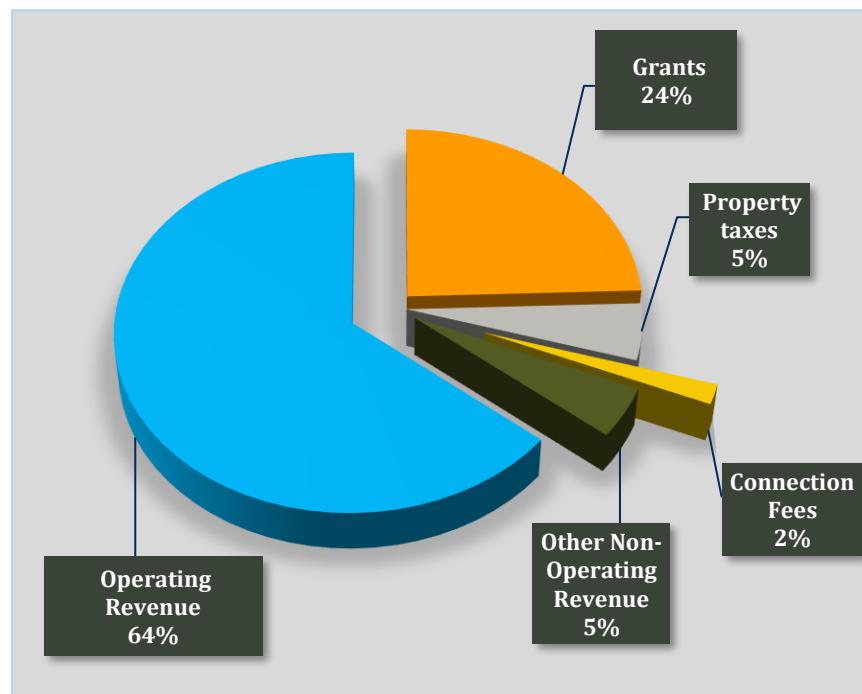
| | Budget FY 2022 | Budget FY 2021 | Budget Change |
|------------------------------|---------------------|---------------------|---------------------|
| Operating Budget | | | |
| Operating Revenue | \$19,987,154 | \$19,498,967 | \$488,187 |
| Operating Expenses | \$18,615,346 | \$18,201,988 | \$413,358 |
| Operating Income | \$1,371,808 | \$1,296,979 | \$74,829 |
| Expenses | | | |
| Operating Expenses | \$18,615,346 | \$18,201,988 | \$413,358 |
| Capital Improvement Projects | \$33,556,534 | \$5,049,927 | \$28,506,607 |
| Total Budget | \$52,171,880 | \$23,251,915 | \$28,919,965 |

Moving forward in FY2022, MSWD staff will continue to monitor the impacts of the COVID-19 pandemic and will make any necessary changes to the budget as part of the mid-year budget evaluation.

Revenue and Other Sources: \$29,793,722

MSWD receives funding from a variety of sources:

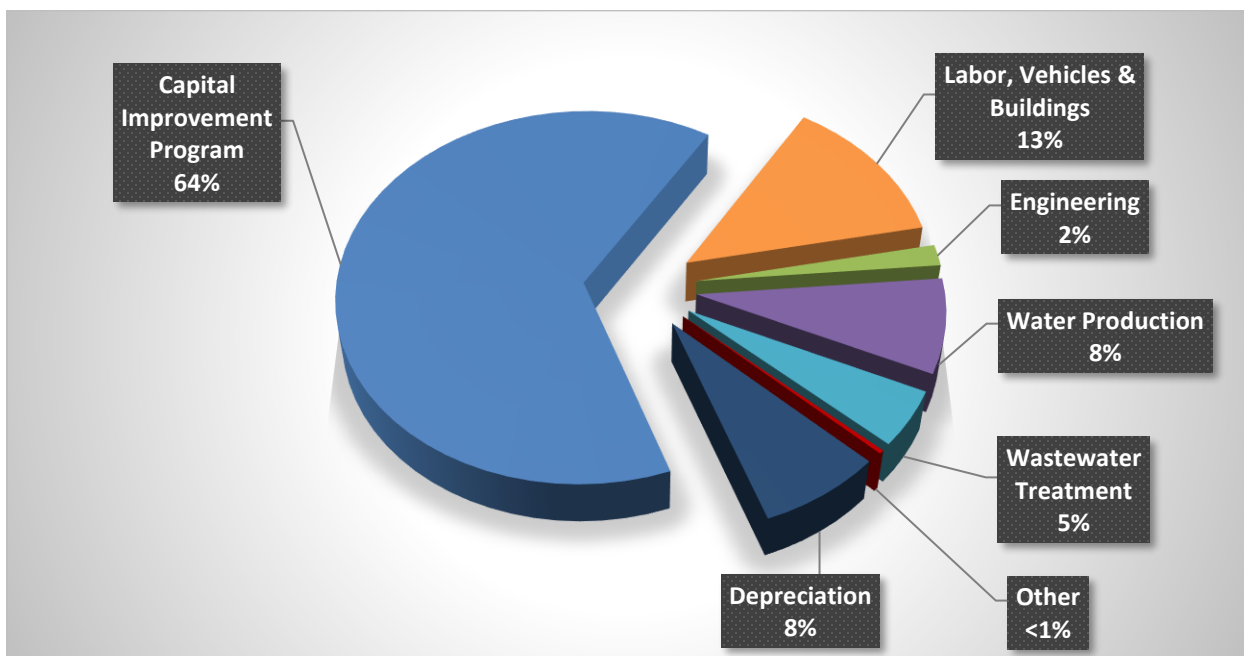
- Domestic water sales
- Wastewater service charges
- Connection fees
- Property taxes
- Grants (State and Federal)
- Investment income
- Charges for miscellaneous services



For FY2021, a significant source of funding is grants for capital improvement projects. These state and federal grants have allowed MSWD to adopt a budget that includes capital improvements with no projected fee or rate increases for its services.

Total Expenses: \$52,171,880

Operating expenses for FY2021 have been reduced as part of the budget process to under \$20 million. As previously mentioned, MSWD substantially cut its non-grant funded capital improvement program as the District continues to assess the impacts of the COVID-19 pandemic. All other expenses have been decreased or held to costs presented in the FY2020 budget.



Financial Stability

MSWD continues to maintain strong reserves through prudent and conservative money management practices. Despite volatile financial markets in March and April 2020, MSWD did not sustain any losses in its investment portfolio. The District maintains a Capital Reserve Fund of approximately \$30 million as of February 28, 2021. While the fiscal 2022 budget was adopted with no rate increases, future budgets may require rate increases to ensure reserve targets and expenses are met.



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Conclusion

Mission Springs Water District maintains a commitment to customers, stakeholders, and employees by adhering to its seven core values: professionalism, accountability, respect, integrity, servant attitude, excellence, and stewardship. This budget addresses the priorities established for fiscal 2022.

I would like to express my appreciation to the management team and staff who worked diligently in developing a budget that reflects the needs of MSWD and its customers. A special note of thanks to the Finance Department for their excellence in gathering, analyzing, and presenting information clearly and accurately. We are confident that this budget reflects the policies and direction of the Board of Directors and provides the financial plan for a successful year.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Arden Wallum", is written over a blue horizontal line.

Arden Wallum

General Manager/Chief Engineer



Table of Contents

Message from General Manager

| | |
|--|-----------|
| District Overview | 1 |
| Service Area | 1 |
| Governance | 2 |
| Water supply | 2 |
| Sewer Services | 2 |
| Debt..... | 3 |
| Treasury..... | 3 |
| Budget Process..... | 3 |
| Organizational Structure | 4 |
| Capital Program | 7 |
| Budget Summary | 7 |
| Budget Detail | 10 |
| Capital Program/Budget | 11 |
| Accomplishments | 12 |
| Rate action progress..... | 12 |
| Effect of Conservation | 13 |
| Grant Efforts | 14 |
| Groundwater Quality Protection Program | 14 |
| Increase in Reserves..... | 14 |

Attachment A - Capital Improvement Program

District Overview

In 1953, the Desert Hot Springs County Water District was established by a vote of the residents of 246 to 9. The District began with about 100,000 feet of pipelines, five water wells and two reservoirs. It covered one square mile.

The District expanded rapidly. It absorbed parts of the Coachella Valley County Water District, the West Palm Springs Village and San Geronio Mutual Water Company systems, and the Dos Palmas Mutual Water Company.

For over 65 years, MSWD has been managing groundwater through conservation, groundwater protection projects and general stewardship of its multi-award-winning water resource.

Service Area

Today, the District includes more than 1.25 million feet of pipelines, 13 water wells and 24 reservoirs, serving over 40,000 people in an area of about 135 square miles.



Governance

MSWD is governed by a five-member, publicly elected Board of Directors. Directors are elected concurrent with the general elections every even-numbered year in their specific division. Director's terms are four-years. The election of Directors alternates between three seats and two seats, respectively, every two years.



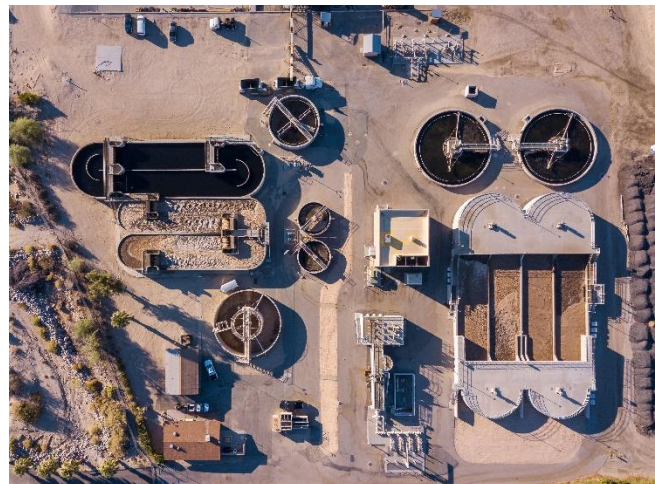
Water supply

The District's sole source of supply for its 13,480 water accounts is groundwater, primarily from the Mission Creek sub-basin. The distribution system includes three separate and distinct community systems – West Palm Springs Village, Village Crest and Desert Hot Springs --the largest of which is the greater Desert Hot Springs service area.

Sewer Services

The District currently serves 9,225 sewer connections. Wastewater is treated at the Horton Wastewater Treatment Plant (HWWTP) and Desert Crest Treatment Plant (DC). The District treats about 2 million gallons per day prior to discharging effluent in an environmentally sustainable manner.

The District is currently in the planning and design stages of a new Regional Water Reclamation Facility. This facility will be the District's largest capital project in the coming years and serve as the long-term central wastewater treatment and reclamation facility for the region.



Debt

The District has approximately \$9 million in outstanding debt. Most of this debt is related to the Groundwater Quality Protection Program which has been expanding the District's sewer collection system and converting septic systems in the area for over 18 years. This debt is secured by assessment districts (not sanitary sewer rates) passed by local voters and the District uses collections from those assessments to service these debt payments.

Treasury

The District recently converted its treasury holdings to CalTrust. Cal Trust has provided significantly better total investment returns for the District since joining in 2017. While complying with California Government Code 53601 and 53605, CalTrust seeks to attain as high a level of current income as is consistent with preservation of principal and aligned with the public agency funds guidepost of Safety, Liquidity, and Yield. The District holds cash reserves for various purposes, the largest of which is a Capital Reserve Fund of approximately \$30 million as of February 28, 2021.



Budget Process

The District maintains and prepares its financial statements and budgets using the accrual basis of accounting as prescribed by reporting standards applicable to California governmental agencies. The District makes an allocation of all general and administrative costs to the water district, sewer district and to capital improvements based on a percentage of labor hours. The allocations are made monthly.

The Board of Directors approves an annual budget on or before June 30 for the ensuing fiscal year. From the effective date of the budget, the amounts stated therein as proposed expenditures become appropriations to the various departments. Budgets are prepared annually using the zero-base method. The Board of Directors may approve supplemental budget requests. The General Manager may transfer funds between general ledger accounts within the operating budgets if the total budget is not affected.

Organizational Structure

On July 1, 2016 the District began a reorganization process. The organizational structure was adjusted to meet current operational and fiscal needs. This effort is ongoing and includes positional/staffing changes, changes in corporate culture, greater integration of mission, vision and values of the District, a customer experience overhaul and streamlining of policies and procedures. This fiscal year, MSWD will be adding three (3) key positions to support the growth of the District and technology needs. Those new positions are;



- Innovation & Technology Manager
- Engineering Manager
- Engineering Admin

These adjustments and funded full-time employees (FTEs) are reflected in the current budget.

| | | Funded FTEs |
|----------------|-------------------------------------|-------------|
| EXECUTIVE | | |
| | General Manager & Chief Engineer | 1 |
| | Executive Assistant | 1 |
| ADMINISTRATION | | |
| | Assistant General Manager | 1 |
| | Programs and Public Affairs Manager | 1 |
| | Human Resources Manager | 1 |
| | Office Specialist II | 1 |
| | | 4 |
| | <u>Innovation & Technology:</u> | |
| | Innovation & Technology Manager | 1 |
| | | |

| | | Funded FTEs |
|---------|-------------------------------------|-------------|
| FINANCE | | |
| | Director of Administrative Services | 1 |
| | | |
| | <u>Accounting:</u> | |
| | Accounting Manager | 1 |
| | Senior Accounting Technician | 1 |
| | Accounting Technician | 1 |
| | Purchasing and Warehouse Specialist | 1 |
| | | 4 |
| | <u>Service:</u> | |
| | Customer Service Manager | 1 |
| | Customer Service Representative III | 1 |
| | Customer Service Representative II | 2 |
| | Customer Service Representative I | 1 |
| | Field Service Supervisor | 1 |
| | Field Service Representative II | 2 |
| | Field Service Representative I | 1 |
| | | 9 |



| | | Funded FTEs |
|--------------------------|--------------------------------------|-------------|
| <u>OPERATIONS</u> | | |
| | Director of Engineering & Operations | 1 |
| | | |
| | <u>Engineering:</u> | |
| | Engineering Manager | 1 |
| | Associate Engineer | 1 |
| | Engineering Technician I | 2 |
| | Engineering Admin | 1 |
| | | 5 |
| | <u>Operations:</u> | |
| | Field Operations Manager | 1 |
| | Administrative Assistant | 1 |
| | | 2 |
| | <u>Construction & Maint.:</u> | |
| | Maintenance Superintendent | 1 |
| | Lead Field Operations Technician | 2 |
| | Field Operations Technician II | 3 |
| | Field Operations Technician I | 4 |
| | | 10 |
| | <u>Water Production:</u> | |
| | Water Prod. Foreperson | 1 |
| | Facilities Maintenance Lead | 1 |
| | Water Prod. Operator I/II | 3 |
| | | 5 |
| | <u>Wastewater Treatment:</u> | |
| | Chief Plant Operator | 1 |
| | WWTP Operator Lead | 1 |
| | WWTP Operator 2 | 3 |
| | WWTP Operator 1 | 1 |
| | | 6 |
| | <u>Wastewater Collections:</u> | |
| | Lead Operator | 1 |
| | Operator I/II | 1 |
| | | 2 |
| | TOTAL BUDGETED FTEs | 52 |

Capital Program

For financial reporting purposes, a capital item is defined as an individual item with a cost of at least \$10,000 and an estimated useful life of more than one year. Each year as part of the budgetary process, the District's staff contemplates capital needs for the coming fiscal year in conjunction with any capital plans that are in place. These annual analyses are based on facts known at the time of the preparation of the budget. The



District's capital items include water and sewer infrastructure, facilities, equipment and fleet.

Budget Summary

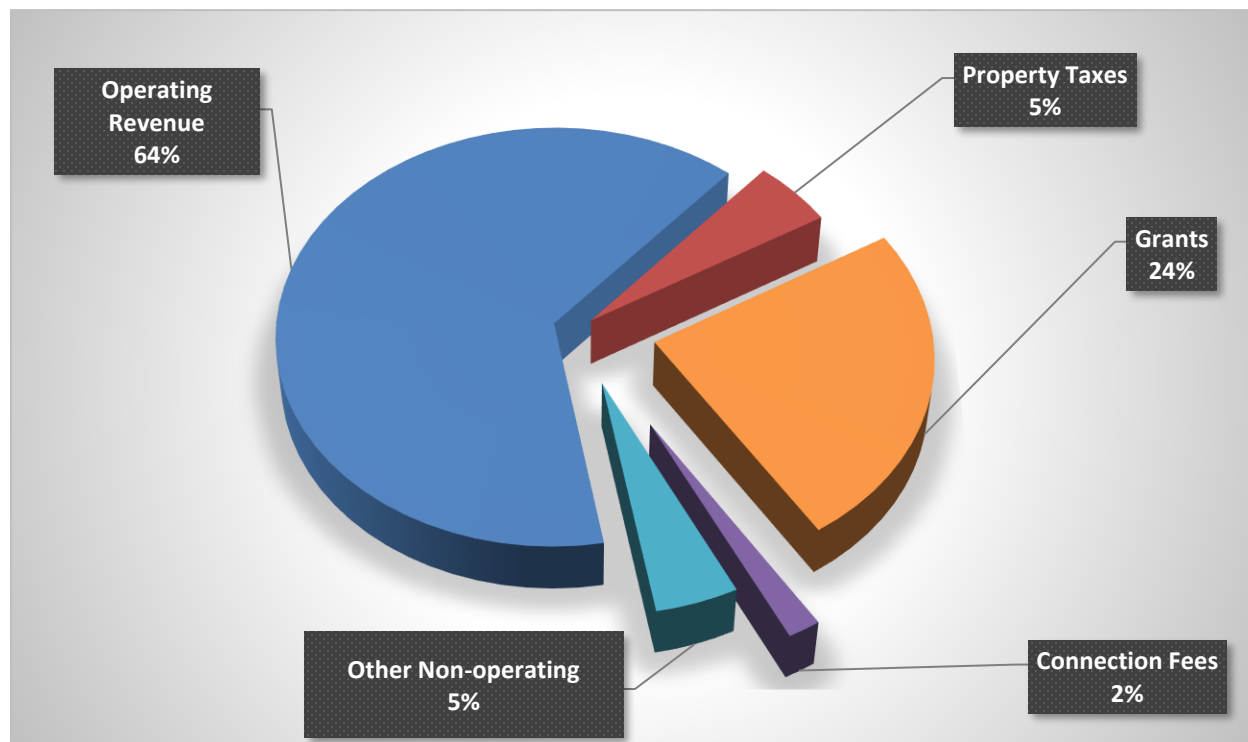
The operating budget for FY2022 is \$18.6 million and is accompanied by \$33.6 million in capital improvements which equals a total budget of \$52.2 million. This is a significant increase in total budget expenses when compared to FY2021. The increase can be directly attributed to the construction of the Regional Water Reclamation Facility. It is expected that the Regional Water Reclamation Facility will be constructed in both FY2022 and FY2023.

| | Budget FY 2022 | Budget FY 2021 | Budget Change |
|------------------------------|---------------------|---------------------|---------------------|
| Operating Budget | | | |
| Operating Revenue | \$19,987,154 | \$19,498,967 | \$488,187 |
| Operating Expenses | \$18,615,346 | \$18,201,988 | \$413,358 |
| Operating Income | \$1,371,808 | \$1,296,979 | \$74,829 |
| Expenses | | | |
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| Capital Improvement Projects | \$33,556,534 | \$5,049,927 | \$28,506,607 |
| Total Budget | \$52,171,880 | \$23,251,915 | \$28,919,965 |

As the District continues to re-open there remains several uncertainties related the COVID-19 pandemic; however, with the State of California reopening in June 2021, we anticipate a more normal water usage and wastewater treatment patterns in 2022-2023. Staff will continue to monitor the impacts of the COVID-19 pandemic and will make any necessary changes to the budget as part of the mid-year budget evaluation.

Revenue and Other Sources: \$29,822,783

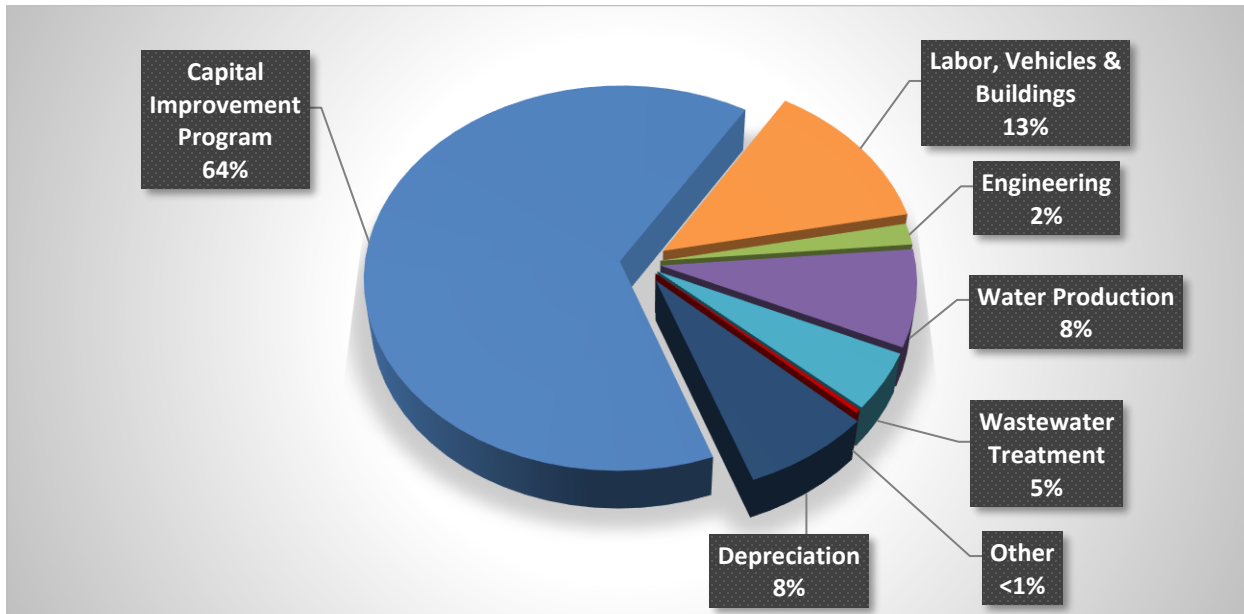
MSWD receives funding from a variety of sources: domestic water sales, wastewater service charges, connection fees, property taxes, grants, investment income, rental property, cellular tower leases, solar power generation, and charges for miscellaneous services. A breakdown by percentage is shown below.



For FY2022, a significant source of funding is the use of grants for capital improvement projects. These grants, which have been obtained from both state and federal agencies, have allowed MSWD to adopt a budget that includes no fee or rate increases for any of its services.

Operating Expenses: \$52,171,880

The operating expenses for FY2022 have been significantly increased due the increase in capital improvement projects to be started and completed in this fiscal year.



As previously mentioned, MSWD has substantially increased its capital improvement program. Key projects that will be started and/or constructed this fiscal year and their budgeted amounts will be;

- Horton WWTP Expansion #5 - \$13,404,000
- Well #42 - \$4,600,000
- Regional Wastewater Treatment Plant - \$28,000,000
- Area M-2 - \$6,250,000
- Admin Building - \$5,500,000

Financial Stability

MSWD continues to maintain strong reserves through prudent and conservative money management practices. Despite volatile financial markets in March and April 2020, MSWD did not sustain any loss in its investment portfolio. The District maintains a Capital Reserve Fund of approximately \$30 million as of February 28, 2021.

Budget Detail

The following table provides a breakdown of revenue and expenditures by fund. The table shows a Net Operating Income of \$1,371,808, and Net Income of \$10,930,889 due primarily to grants received by the District.

| ORIGINAL 2021-2022 | | | | |
|--|-------------------|-------------------|-------------------|------------------|
| COMBINED DISTRICTS | OPERATING FUNDS | | | OTHER |
| | GENERAL DISTRICT | WATER DISTRICT | SEWER DISTRICT | |
| TOTAL FUNDS | | | | |
| OPERATING REVENUES | 19,987,154 | 12,845,786 | 7,141,368 | |
| OPERATING EXPENSES: | | | | |
| CUSTOMER ACCOUNTS | 1,410,232 | 305,076 | 1,105,156 | 0 |
| BUILDINGS AND GROUNDS | 166,646 | 166,646 | 0 | 0 |
| VEHICLE MAINTENANCE | 360,326 | 360,326 | 0 | 0 |
| CENTRAL SERVICES | 725,160 | 725,160 | 0 | 0 |
| ADMINISTRATION | 2,092,489 | 2,092,489 | 0 | 0 |
| BOARD OF DIRECTORS | 329,988 | 329,988 | 0 | 0 |
| PUBLIC AFFAIRS | 622,101 | 453,129 | 168,972 | 0 |
| HUMAN RESOURCES | 250,518 | 250,518 | 0 | 0 |
| ENGINEERING | 935,602 | 852,602 | 74,000 | 9,000 |
| ACCOUNTING | 862,040 | 862,040 | 0 | 0 |
| PUMPING | 2,535,459 | 0 | 2,535,459 | 0 |
| TRANSMISSION AND DISTRIBUTION | 1,707,086 | 0 | 1,707,086 | 0 |
| COLLECTION | 504,612 | 0 | 0 | 504,612 |
| TREATMENT | 1,427,635 | 0 | 0 | 1,427,635 |
| DISPOSAL | 586,364 | 0 | 0 | 586,364 |
| OTHER | 1,256,912 | 1,038,704 | 139,200 | 79,008 |
| DEPRECIATION | 3,938,448 | 241,316 | 2,035,795 | 1,661,337 |
| CAPITAL LABOR AND COSTS | | | | |
| ADMINISTRATIVE COSTS ALLOCATED | (1,096,272) | (7,677,994) | 4,853,350 | 1,728,372 |
| TOTAL OPERATING EXPENSE | 18,615,346 | 0 | 12,619,018 | 5,996,328 |
| NET OPERATING INCOME(LOSS) | 1,371,808 | 0 | 226,768 | 1,145,040 |
| ADD NON-OPERATING REVENUE: | | | | |
| CONNECTION FEES | 516,953 | 0 | 504,353 | 12,600 |
| PROPERTY TAXES | 1,517,480 | 532,197 | 615,562 | 369,721 |
| INTEREST INCOME | 513,057 | 56,316 | 56,244 | 63,084 |
| UNREALIZED GAINS/LOSSES | (29,148) | (5,496) | (16,644) | (7,008) |
| FRONT FOOTAGE FEES | 0 | 0 | 0 | 0 |
| GRANT | 7,288,226 | 0 | 1,078,236 | 6,209,990 |
| LESS INTEREST & DEBT SERVICE EXPENSE: | | | | |
| PRIOR YEARS RETIREMENT AMORTIZED | 0 | 0 | 0 | 0 |
| INTEREST | (247,477) | 0 | 0 | 0 |
| AMORTIZATION-DISCOUNTS & COSTS | 0 | 0 | 0 | 0 |
| SERVICE CHARGES | 0 | 0 | 0 | 0 |
| NET INCOME(LOSS) | 10,930,889 | 583,017 | 2,464,519 | 7,793,427 |

Capital Program/Budget

The District's ongoing capital program represent improvements and/or replacements of critical infrastructure in both the water and sewer systems. District staff continually monitor system conditions and propose projects annually that will minimize system breakdown and increase system efficiencies. District vehicles and equipment are also part of the capital program. Because capital projects often span more than one fiscal year, appropriations of funds are carried over from one fiscal year to the next until the projects are completed. Funding for capital projects come from a variety of sources including rates, loans grants, and assessment districts. The current year budgeted Capital Program is as follows:

| | |
|--|-----------------------|
| Total Continuing Appropriations from 2021 fiscal year | \$89,541,737 |
| Total Capital Projects added for 2022 fiscal year | <u>\$ 3,086,130</u> |
| Final Capital Budget for fiscal year 2022 | <u>\$92,627,867</u> |
| | |
| Budgeted Cash outflow related to capital projects | \$40,692,102 |
| Expected proceeds from Assessment Districts and Grants | \$(9,486,115) |
| Expected proceeds from loans | <u>\$(14,307,687)</u> |
| Net Cash outflow related to capital projects | <u>\$16,898,300</u> |

Funds expended on capital projects in the current year will be spent on projects approved by the Board of Directors in previous years (continuing appropriations) as well as the current year. See Attachment A for project listing and Capital Program budget.

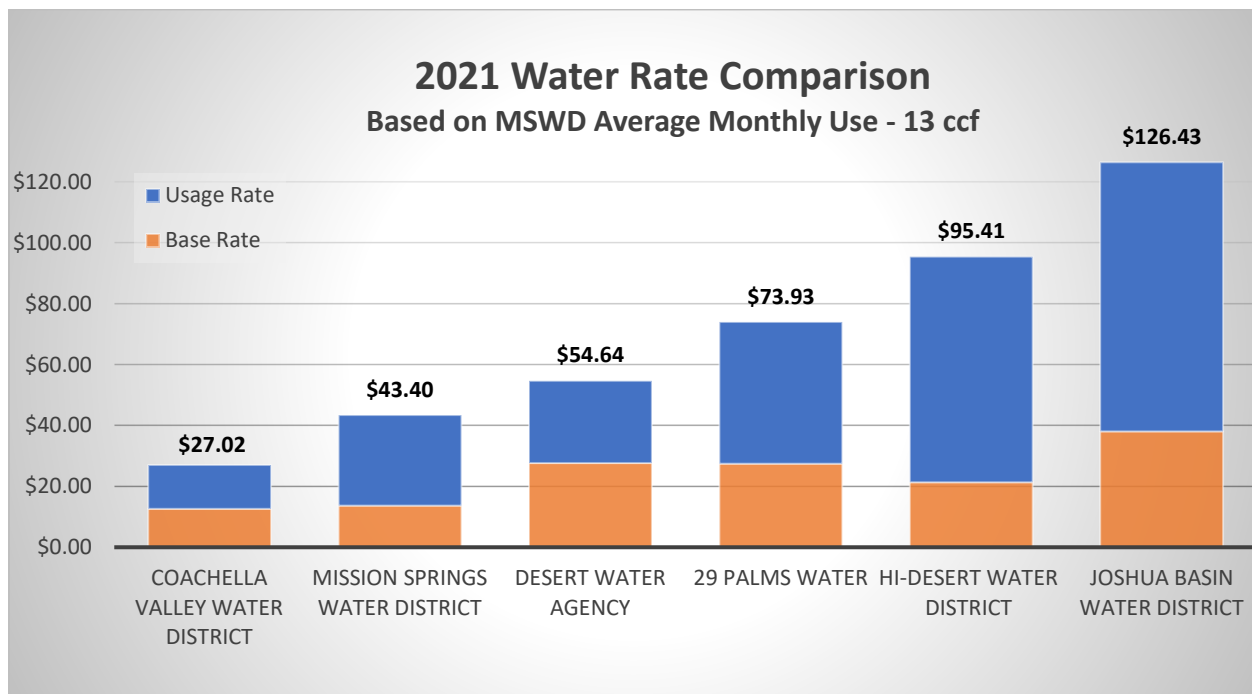
Accomplishments

Rate action progress

January 1, 2020 marked the final increase for the District's five-year rate action plan implemented in March 1, 2016. This rate action has been pivotal in the District's recovery from the economic recession and will help to insure the District financially stable future.

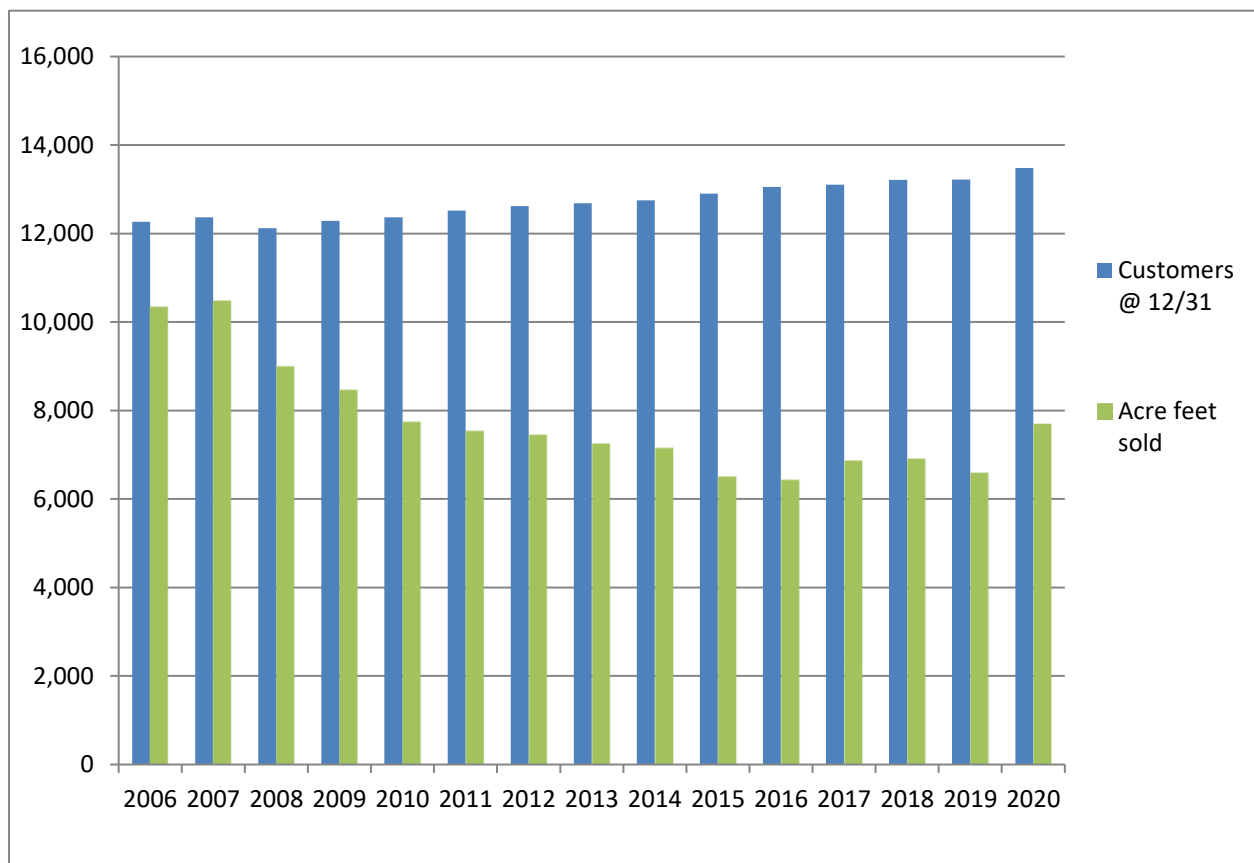
Below is a 2021 Water Rate Comparison chart which compares MSWD water rates and the monthly bill of the average MSWD customer (13 billing units) to five (5) similar agencies as selected for comparison in the 2015 Willdan *Water and Sewer Cost of Service Study* and the 2019 Lighthouse Utility Consulting (LUC) *Water and Sewer Revenue Sufficiency Analysis*. MSWD's rate structure was developed based in part on average residential demand. The chart examines both the rates and what an average MSWD customer's bill would be for a month of service. As provided by LUC in 2019, CVWD's standard water rate was used instead of the numerous specific CVWD area rates used by Willdan in 2015.

Note the chart includes implemented rate increases in 2021 for 29 Palms Water District and Joshua Basin Water District, and the proposed Coachella Valley Water District rate increase scheduled to take effect on July 1, 2021.



Effect of Conservation

While conservation efforts are essential to a sustainable future in water supplies, they do create short-term upward pressure on rates. While the number of water service connections or “customers” served has grown by 8% in the last thirteen years, consumption has trended downward. For the same 13-year time frame (below), total water consumption decreased by 33%. This translates into a substantial decrease in both per-service connection and total water revenue for the District. These trends, along with new State regulations, forced the District to increase rates beginning in March 2016.



The District is, and has always been, committed to a sustainable future both in water supply and finance. As the state requires ongoing, and possibly increased conservation efforts, MSWD will consider the impacts on future revenue modeling. With the completion of the five-year rate adjustment in 2020, it is prudent to review the assumptions of the 2015 cost of Service Study against outcomes and impending impacts of state conservation policy.

Grant Efforts

Since 2000, the District has received over \$34 million in grant funds from Federal, State and local granting agencies. These funds have been used to build public infrastructure projects and help keep rates lower over time. The District is continually searching for grant programs that benefit the District and its ratepayers and expects to receive several million dollars in additional grant funds in the coming few years.

Groundwater Quality Protection Program

The District's Groundwater Quality Protection Plan began in 1996 and has been highly successful to date. Over \$22 million of grant funds have been secured by the District for this program which has made over 4,500 parcels sewer service ready. This includes the abatement of over 2,800 septic tanks and the installation of over 33 miles of sewer lines. The pursuit of these grant funds continues today for the disadvantaged communities served by the District. The GQPP is ongoing and part of the 2021 capital improvement plan.



Increase in Reserves

Over the past several years, and because of the 2016 rate action, the District's reserves have stabilized. The Board and staff continue to monitor these levels to ensure the financial stability of the District in the future. These reserves enable the District to properly maintain and replace its necessary infrastructure as well as create an emergency reserve against external circumstances.

Attachment A - Capital Improvement Program

| | B | C | D | E | F | G | H | I | J | K | L |
|----|--|--------------|---------------|------------------|-------------------------|-------------------|-------------------------|------------------|------------------|---------------|-------------|
| 1 | Mission Springs Water District | | | | | | | | | | |
| 2 | Capital Budget and Continuing Appropriations | | | | | | | | | | |
| 3 | 2022 | | | | | | | | | | |
| 4 | | | | | | | | Final Capital | | | |
| 5 | | | | Interim | Continuing | Projects | Projects proposed | and Continuing | Funds Expended | | |
| 6 | | | As of 6/30/21 | Additions/ | Appropriations from | expected to close | to be added to | Appropriations | Through | Fund in 2021/ | |
| 7 | <u>DESCRIPTION</u> | <u>JOB #</u> | <u>BUDGET</u> | <u>Transfers</u> | <u>2020/2021 Budget</u> | <u>by 6/30/21</u> | <u>2021/2022 budget</u> | <u>2021/2022</u> | <u>4/30/2021</u> | <u>2022</u> | <u>Fund</u> |
| 8 | | | | +/- | = | - | + | = | | | |
| 9 | Mission Lakes CC Sewer Plans & Specs | 10342 | 89,765 | - | 89,765 | - | - | 89,765 | 89,765 | - | 301 |
| 10 | Sewer line Encasement I-10 Crossing @ Indian | 10371 | 251,972 | - | 251,972 | - | - | 251,972 | 251,972 | - | 301 |
| 11 | Well White Water Basin | 10528 | 15,095 | - | 15,095 | - | - | 15,095 | 15,095 | - | 201 |
| 12 | Water Infrastructure Site-H Falls & C Vintage | 10681 | 1,000 | - | 1,000 | - | - | 1,000 | 1,000 | - | 201 |
| 13 | Well Site-Worsley Rd North-27 Acres | 10693 | 39,326 | - | 39,326 | - | - | 39,326 | 39,326 | - | 201 |
| 14 | Well Site Worsley-Env/Eng | 10702 | 2,405 | - | 2,405 | - | - | 2,405 | 2,405 | - | 201 |
| 15 | 1240Z Trans Line Quail/Terrace | 10747 | 447,995 | - | 447,995 | - | - | 447,995 | 447,995 | - | 201 |
| 16 | 4 MG Reservoir @ Gateway | 10799 | 176,699 | - | 176,699 | - | - | 176,699 | 176,699 | - | 201 |
| 17 | Reservoir @ 1400' Zone | 10966 | 25,432 | - | 25,432 | - | - | 25,432 | 25,432 | - | 201 |
| 18 | Prelim Des/Eng Horton WWTP Exp #5 | 10969 | 171,703 | - | 171,703 | - | - | 171,703 | 171,703 | - | 301 |
| 19 | Final Design Horton WWTP Exp #5 | 11032 | 940,340 | - | 940,340 | - | - | 940,340 | 940,340 | - | 301 |
| 20 | Well #38 Design & Environmental | 11076 | 375,000 | - | 375,000 | - | - | 375,000 | 366,443 | - | 201 |
| 21 | Horton WWTP Expansion #5 | 11087 | 13,404,000 | - | 13,404,000 | - | - | 13,404,000 | 152,616 | - | 301 |
| 22 | EIR Horton WWTP Expansion #5 | 11088 | 71,416 | - | 71,416 | - | - | 71,416 | 71,416 | - | 301 |
| 23 | Well # 42 (near to existing well # 22) | 11147 | 3,610,000 | 990,000 | 4,600,000 | - | - | 4,600,000 | 1,173,713 | 3,426,287 | 201 |
| 24 | Land 29 acres Phil Kerr | 11151 | 159,062 | - | 159,062 | - | - | 159,062 | 159,062 | - | 201 |
| 25 | 1530 ZONE Redbud tank #2 Land and Const | 11159 | 80,000 | - | 80,000 | - | - | 80,000 | 70,708 | - | 201 |
| 26 | I-10 & Indian Sewer Collection System | 11205 | 602,000 | - | 602,000 | - | - | 602,000 | 594,278 | - | 301 |
| 27 | Minor Improvements for Admin Bldg | 11236 | 169,500 | - | 169,500 | (169,500) | - | - | 159,779 | - | 101 |
| 28 | CVMSHCP Plan Amendment & Req'd Contributions | 11243 | 307,500 | - | 307,500 | - | - | 307,500 | 278,330 | - | 101 |
| 29 | Emergency \$ @ GM Discretion | 11266 | 50,000 | - | 50,000 | (30,169) | 30,169 | 50,000 | 30,169 | - | 101 |
| 30 | Mission Creek - 80 Acres | 11282 | 328,000 | - | 328,000 | - | - | 328,000 | 325,077 | - | 201 |
| 31 | Replace Poly Service Lines w/ Copper | 11339 | 271,110 | - | 271,110 | (271,110) | - | - | 377,363 | - | 201 |
| 32 | Well & Booster SCADA Enhancements | 11340 | 25,000 | - | 25,000 | (25,000) | - | - | 23,364 | - | 201 |
| 33 | Well #26 Rehab | 11343 | 75,000 | 107,500 | 182,500 | - | - | 182,500 | 181,460 | 1,040 | 201 |
| 34 | Water Master Plan Update | 11347 | 198,200 | - | 198,200 | - | - | 198,200 | 6,891 | 338,109 | 201 |
| 35 | Sewer Master Plan Update | 11348 | 290,300 | - | 290,300 | - | - | 290,300 | 6,082 | 284,218 | 301 |
| 36 | Wells 27/31 dry wells | 11391 | 345,000 | - | 345,000 | (345,000) | - | - | 519,501 | - | 201 |
| 37 | Well & Booster SCADA enhancement | 11392 | 30,000 | - | 30,000 | - | - | 30,000 | 21,469 | 8,531 | 201 |
| 38 | Regional Wastewater Treatment Plant | 11424 | 28,000,000 | - | 28,000,000 | - | - | 28,000,000 | 2,745,856 | 12,000,000 | 301 |
| 39 | Area M-2 (AD #15) | 11425 | 6,250,000 | - | 6,250,000 | - | - | 6,250,000 | 552,257 | 1,000,000 | 301 |
| 40 | Conveyance line from LS to RWWTP | 11426 | 3,300,000 | - | 3,300,000 | - | - | 3,300,000 | 197,501 | 500,000 | 301 |
| 41 | Recycled Water Study | 11450 | 25,000 | 36,250 | 61,250 | (61,250) | - | - | 61,250 | - | 201 |
| 42 | Chromium 6 Compliance Study | 11451 | 200,000 | - | 200,000 | - | - | 200,000 | 14,489 | - | 201 |
| 43 | HWWTP Infl. Pup Station Odor Control | 11456 | 320,000 | - | 320,000 | - | - | 320,000 | 88,231 | 641,769 | 301 |
| 44 | Desert Willows Water Line Replacement | 11457 | 1,200,000 | - | 1,200,000 | - | - | 1,200,000 | 511,202 | 1,478,798 | 201 |
| 45 | Well 29 Chromium 6 Treatment design | 11460 | 200,000 | - | 200,000 | - | - | 200,000 | | - | 201 |
| 46 | Area J-2 | 11472 | 300,000 | - | 300,000 | - | - | 300,000 | 293,854 | - | 301 |
| 47 | N Indian Cnyn Dr Sewer Widening Proj | 11479 | 770,000 | - | 770,000 | - | - | 770,000 | 565,938 | 204,062 | 301 |
| 48 | HWWTP Percolation Pond Rehab | 11498 | 42,000 | - | 42,000 | - | - | 42,000 | 27,558 | 14,442 | 301 |
| 49 | CVIRWMP Plan Update | 11500 | 15,000 | - | 15,000 | - | - | 15,000 | - | 15,000 | 201 |
| 50 | Corp Yard Maint. Bldg. Roof Repair | 11549 | 35,000 | - | 35,000 | - | - | 35,000 | - | 35,000 | 201 |
| 51 | Billing Software Upgrade | 11551 | 50,000 | - | 50,000 | - | - | 50,000 | 7,523 | - | 101 |
| 52 | HWWTP ASU Demolition | 11556 | 167,275 | - | 167,275 | - | - | 167,275 | 45,077 | 122,198 | 301 |
| 53 | HWWTP Percolation Ponds (2) | 11557 | 380,000 | - | 380,000 | - | - | 380,000 | 345,331 | 34,669 | 301 |
| 54 | Designing & Engineering Areas H & I | 11566 | 460,000 | - | 460,000 | - | - | 460,000 | 262,808 | 197,192 | 301 |
| 55 | Valves & MH adjustments for N Indian Canyon Widening Project | 11568 | 18,500 | - | 18,500 | - | - | 18,500 | 16,900 | 1,600 | 201 |
| 56 | Production Meters | 11583 | 50,000 | - | 50,000 | - | - | 50,000 | 39,418 | 10,582 | 201 |

| | B | C | D | E | F | G | H | I | J | K | L |
|-----|---|--------------|---------------|------------------|-------------------------|-------------------|-------------------------|------------------|------------------|---------------|-------------|
| 1 | Mission Springs Water District | | | | | | | | | | |
| 2 | Capital Budget and Continuing Appropriations | | | | | | | | | | |
| 3 | 2022 | | | | | | | | | | |
| 4 | | | | | | | | Final Capital | | | |
| 5 | | | | Interim | Continuing | Projects | Projects proposed | and Continuing | Funds Expended | | |
| 6 | | | As of 6/30/21 | Additions/ | Appropriations from | expected to close | to be added to | Appropriations | Through | Fund in 2021/ | |
| 7 | <u>DESCRIPTION</u> | <u>JOB #</u> | <u>BUDGET</u> | <u>Transfers</u> | <u>2020/2021 Budget</u> | <u>by 6/30/21</u> | <u>2021/2022 budget</u> | <u>2021/2022</u> | <u>4/30/2021</u> | <u>2022</u> | <u>Fund</u> |
| 8 | | | | +/- | = | - | + | = | | | |
| 57 | Hydrological Study for Indio Subbasin | 11584 | 125,000 | - | 125,000 | - | - | 125,000 | 78,201 | - | 201 |
| 58 | Well #24 Rehab * Transferred to Job #11602 after board workshop | 11592 | 277,000 | - | 277,000 | - | (24,404) | 252,596 | 252,596 | - | 201 |
| 59 | Block Wall at Corp Yard and Wastewater Facility | 11598 | 155,000 | - | 155,000 | - | - | 155,000 | 1,452 | 153,548 | 101 |
| 60 | Block Wall/Fence at Terrace Reservoir | 11599 | 226,288 | - | 226,288 | - | - | 226,288 | 24,888 | 201,400 | 201 |
| 61 | Booster Pump Rehab Program | 11600 | 150,000 | - | 150,000 | - | - | 150,000 | 42,118 | 107,882 | 201 |
| 62 | Modular enclosure for Chlorine equipment at Well Sites | 11601 | 124,180 | - | 124,180 | - | - | 124,180 | 46,200 | 50,000 | 201 |
| 63 | Electrical Panel/Motor Rehab (3 sites) | 11602 | 300,000 | - | 300,000 | - | 333,404 | 633,404 | 281 | 633,123 | 201 |
| 64 | New single rolling gate at Well 37 | 11603 | 25,000 | - | 25,000 | - | - | 25,000 | - | 25,000 | 201 |
| 65 | Pavement repairs - corp yard | 11604 | 345,575 | - | 345,575 | - | - | 345,575 | 43,757 | 301,818 | 101 |
| 66 | SCADA Software Upgrade | 11605 | 55,000 | - | 55,000 | - | - | 55,000 | - | 55,000 | 201 |
| 67 | Seismic Valve Controllers | 11606 | 251,336 | - | 251,336 | (251,336) | - | - | 220,185 | - | 201 |
| 68 | Terrace Reservoir No. 1 | 11607 | 754,343 | - | 754,343 | - | - | 754,343 | 29,632 | 724,711 | 201 |
| 69 | Terrace Reservoir No. 2 | 11608 | 814,461 | - | 814,461 | - | - | 814,461 | 31,329 | 783,132 | 201 |
| 70 | Terrace Reservoir No. 3 | 11609 | 361,363 | - | 361,363 | - | - | 361,363 | 29,932 | 331,431 | 201 |
| 71 | Vista Reservoir No. 2 | 11610 | 975,427 | - | 975,427 | - | - | 975,427 | 114,830 | 860,597 | 201 |
| 72 | Well Rehabilitation Program - Well 22 | 11611 | 100,000 | - | 100,000 | - | - | 100,000 | 17,579 | 82,421 | 201 |
| 73 | HWWTP Above Ground Piping & Appurtenance Rehab | 11613 | 150,000 | - | 150,000 | - | - | 150,000 | 344 | 149,656 | 301 |
| 74 | Horton WWTP Aerator 1-7 Paddle Replacement | 11614 | 63,331 | - | 63,331 | (63,331) | - | - | 63,331 | - | 301 |
| 75 | HWWTP SCADA Upgrades | 11617 | 129,008 | 21,630 | 150,638 | - | - | 150,638 | - | 150,638 | 301 |
| 76 | Design & Engineering for Areas A & G | 11618 | 1,600,000 | - | 1,600,000 | - | - | 1,600,000 | 403,121 | 30,000 | 301 |
| 77 | AMI meter System | 11620 | 6,500,000 | - | 6,500,000 | - | - | 6,500,000 | 5,618,923 | 881,077 | 201 |
| 78 | Admin Building | 11621 | 5,500,000 | - | 5,500,000 | - | - | 5,500,000 | 11,573 | 500,000 | 101 |
| 79 | 2020 Water CIP Pipeline Replacement | 11622 | 2,264,975 | - | 2,264,975 | - | - | 2,264,975 | 96,828 | 150,000 | 201 |
| 80 | 2019 John Deere 210 Skip Loader | 11623 | 85,000 | - | 85,000 | (85,000) | - | - | 83,389 | - | 301 |
| 81 | Computer Hardware 2020 | 11625 | 36,000 | - | 40,000 | (40,000) | - | - | 39,125 | - | 101 |
| 82 | Programming Improvements/Software 2020 | 11626 | 70,000 | - | 66,000 | (66,000) | - | - | 52,888 | - | 101 |
| 83 | Regional Urban Water Management Plan | 11641 | 50,000 | - | 50,000 | - | - | 50,000 | 41,601 | 8,399 | 201 |
| 84 | San Gorgonio Pass Groundwater Sustainability Plan | 11642 | 35,000 | - | 35,000 | - | - | 35,000 | 7,986 | - | 201 |
| 85 | Mission Creek Subbasin Alternative Plan | 11645 | 560,000 | - | 560,000 | - | - | 560,000 | 124,151 | 435,849 | 201 |
| 86 | Admin Roof Repairs (Approved February 2020) | 11656 | 105,000 | - | 105,000 | (105,000) | - | - | 103,180 | - | 101 |
| 87 | Sewer System Collections | 11657 | 750,000 | - | 750,000 | - | - | 750,000 | 122,206 | 627,794 | 301 |
| 88 | Perimeter Fencing at the Kerr Property (Airport Well) | 11658 | 83,325 | - | 83,325 | - | - | 83,325 | 7,606 | 75,719 | 201 |
| 89 | ARC Flash Evaluation/Study | 11659 | 100,000 | - | 100,000 | - | - | 100,000 | 528 | 99,472 | 201 |
| 90 | Collections Camera and Transporter | 11660 | 38,000 | - | 38,000 | (38,000) | - | - | 37,861 | - | 201 |
| 91 | Horton North Building Improvements | 11661 | 150,000 | - | 150,000 | - | - | 150,000 | 419 | 149,581 | 301 |
| 92 | Infrared Inspection and Testing | 11662 | 60,250 | - | 60,250 | - | - | 60,250 | | 60,250 | 201 |
| 93 | New Water Meters 3/4" - 2" 2021 | 11663 | 250,000 | - | 250,000 | (250,000) | - | - | 186,202 | - | 201 |
| 94 | Valve Exercising and Operating Equipment | 11664 | 77,541 | - | 77,541 | (77,541) | - | - | 73,848 | - | 201 |
| 95 | Well and Reservoir Sites Security Cameras | 11665 | 225,075 | - | 225,075 | - | - | 225,075 | | 225,075 | 201 |
| 96 | Emergency Backup Generator Well 27/31 | 11666 | 411,002 | - | 411,002 | - | - | 411,002 | | 411,002 | 201 |
| 97 | Emergency Backup Generator Well 32 | 11667 | 300,331 | - | 300,331 | - | - | 300,331 | 170 | 300,161 | 201 |
| 98 | Emergency Backup Generator Well 37 | 11668 | 300,331 | - | 300,331 | - | - | 300,331 | 35 | 300,296 | 201 |
| 99 | Computer Hardware 2021 | 11669 | 40,000 | - | 40,000 | (40,000) | - | - | 17,641 | - | 101 |
| 100 | Programming Improvements/Software 2021 | 11670 | 70,000 | - | 70,000 | (70,000) | - | - | 52,384 | - | 101 |
| 101 | Class/Comp Study | 11671 | 75,000 | - | 75,000 | - | - | 75,000 | | 75,000 | 101 |
| 102 | Long Range Financial Plan | 11672 | 70,000 | - | 70,000 | - | - | 70,000 | | 70,000 | 101 |
| 103 | 3" Temporary Construction Meters | 11673 | 17,000 | - | 17,000 | (17,000) | - | - | 13,896 | - | 201 |
| 104 | Risk Resilience Assessment | | - | 79,000 | 79,000 | - | - | 79,000 | - | 79,000 | 201 |

[illegible]